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Introduction

In accordance with Australian Prudential Standard *PAS 330 Public Disclosure* (APS 330), locally incorporated authorised deposit-taking institutions are required to disclose information on their risk profile, risk management, capital adequacy, capital instruments, and remuneration practices, so as to contribute to the transparency of financial markets and to enhance market discipline.

Capital Management Plan

Maitland Mutual Limited (The Mutual Bank) has a capital management plan which:

- sets out its strategy for maintaining adequate capital over time, including its capital target for providing a buffer against risks involved in The Mutual Bank's activities;
- details how that target will be met; and
- identifies the means available for sourcing additional capital when required.

Risk Management Plan

The Mutual Bank has a risk management plan which includes systems and procedures to identify, measure, monitor and manage the risks arising from its activities on a continuous basis, to ensure that capital is held at a level consistent with its risk profile.

Basel III

In making its capital disclosures, The Mutual Bank is using the post 1 January 2018 common disclosure template (Table 1), because it is fully applying the Basel III regulatory adjustments as implemented by APRA.



Regulatory capital reconciliation

Balance Sheet (audited)	30 June 2021 \$ M	Common disclosure reference
Assets		
Cash and cash equivalents	129.115	j
Placements with other financial instruments	0.000	
Loans and advances to members	680.894	
Current tax receivable	0.457	
Other receivables	0.865	
Financial assets	59.083	k
Intangible assets	0.534	f
Right of use asset	4.624	
Property, plant and equipment	26.881	
Deferred tax assets	0.069	
Of which: eligible as regulatory adjustments from CET1	0.069	е
Total assets	902.522	
Liabilities Deposits from other financial institutions Deposits due to members Of which: instruments subject to phase out from tier 2 Other borrowed funds Payables Provisions Lease liabilities Total liabilities Net assets	44.946 756.724 <i>4.310</i> 35.983 1.511 1.909 4.833 845.906 56.616	h
Equity	0.000	L
Reserves Contributed equity	0.000	b
Contributed equity	4.728	С
Retained earnings	51.888	2
Of which: eligible for CET1 Of which: asset revalue reserve	51.342 0.000	a d
Of which: general provision Of which: loan origination fees	0.722 0.105	i
Total equity	56.616	g



Table 1 Common Disclosures

		31 Dec 2021 \$ M	Source in regulatory capital reconciliation
	Common Equity Tier 1 Capital		
	Instruments and reserves		
2	Retained earnings	51.847	a
3	Accumulated other comprehensive income (and other reserves)	3.563	b + c + d
6	Common Equity Tier 1 capital before regulatory adjustments	60.138	
	Regulatory adjustments		
10	Deferred tax assets that rely on future profitability excluding those assets arising from temporary differences (net of related tax liability)	0.069	е
26	National specific regulatory adjustments:		
26f	Capitalised expense	0.950	f + g
28	Total regulatory adjustments to Common Equity Tier 1	1.019	
29	Common equity Tier 1 Capital (CET1)	59.119	
45	Tier 1 capital	59.119	
	Tier 2 capital		
	Instruments and provisions		
46	Directly issued qualifying capital instruments subject to phase out from Tier 2	4.310	h
50	Provisions	0.300	i
51	Tier 2 capital before regulatory adjustments	4.610	
	Regulatory adjustments		
54	Investments in Tier 2 capital of entities outside the scope of regulatory consolidation, where the ADI does not own more than 10% issued share capital	0.098	j + k
57	Total regulatory adjustments to Tier 2 capital	0.098	
58	Tier 2 capital	4.512	
59	Total capital	63.631	
60	Total risk weighted assets based on APRA standards	445.610	



		31 Dec 2021
Сар	ital ratios and buffers	
61	Common Equity Tier 1 (as a percentage of Risk Weighted Assets)	13.27 %
62	Tier 1 (as a percentage of Risk Weighted Assets)	13.27 %
63	Total capital (as a percentage of Risk Weighted Assets)	14.28 %
64	Buffer requirement (minimum CET1 requirement plus capital conservation buffer plus any countercyclical buffer requirements express as a percentage of Risk Weighted Assets)	7.00 %
65	Of which: capital conservation buffer requirements	2.50 %
66	Of which: ADI-specific countercyclical buffer requirements	Not applicable
68	Common Equity Tier 1 available to meet buffers	6.28 %
		31 Dec 2021
		\$ M
App	olicable caps on the inclusion of provisions in Tier 2	
76	Provisions eligible for inclusion in Tier 2 in respect of exposures subject to standardised approach (prior to application of cap)	0.300
77	Cap on inclusion of provision in Tier 2 under standardised approach	5.115



Table 2 Main features of capital instrument: Subordinated notes

1. Issuer Maitland Mutual Limited

2. Unique Identifier Not Applicable

3. Governing laws of the instrument New South Wales, Australia

	Subordinated note number	8	9	10	
	Regulatory treatment				
4	Transitional Basel II rules	Tier 2			
5	Post-transitional Basel III rules		Ineligible		
6	Eligible at solo/group/group & solo		Not applicable		
7	Instrument type		Subordinated notes	S	
8	Amount recognised in Regulatory Capital	\$2.00 M	\$0.30 M	\$0.50 M	
9	Par value of instrument	\$2.00 M	\$0.30 M	\$0.50 M	
10	Accounting classification	Lia	bility – amortised o	cost	
11	Original date of issuance	05/09/2017	01/08/2018	01/10/2018	
12	Perpetual or dated		Dated		
13	Original maturity date	05/09/2027	01/08/2028	01/10/2028	
14	Issuer call subject to prior supervisory approval	Yes			
15	Optional call date, contingent call dates and redemption amount	05/09/2022	01/08/2023	01/10/2023	
		Re	demption at par va	llue	
16	Subsequent call dates, if applicable	Quarterly interest payment dates after operational cadates			
	Coupons / dividends				
17	Fixed or floating dividend coupon		All floating		
18	Coupon rate and any related index	Australian 90-	day BBSW rate + 3	00 basis points	
19	Existence of a dividend stopper		No		
20	Fully, partially discretionary, or mandatory	P	artially discretional	ry	
21	Existence of step up or other incentive to redeem	No			
22	Non cumulative or cumulative	Non-cumulative			
23	Convertible or non-convertible	Non-convertible			
30	Write-down feature	No			
35	Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument)				
36	Non-compliant transitional features	No write down or convertible features			



Table 2 Main features of capital instrument: Subordinated notes (continued)

1. Issuer Maitland Mutual Limited

2. Unique Identifier Not Applicable

3. Governing laws of the instrument New South Wales, Australia

	Subordinated note number	11	12	13
Regulatory treatment				
4	Transitional Basel II rules	Tier 2		
5	Post-transitional Basel III rules		Ineligible	
6	Eligible at solo/group/group & solo		Not applicable	
7	Instrument type		Subordinated notes	5
8	Amount recognised in Regulatory Capital	\$0.50 M	\$0.30 M	\$0.21M
9	Par value of instrument	\$0.50 M	\$0.30 M	\$0.21M
10	Accounting classification	Lia	bility – amortised o	cost
11	Original date of issuance	10/07/2019	21/08/2019	26/09/2019
12	Perpetual or dated		Dated	
13	Original maturity date	10/07/2029	21/08/2029	26/09/2029
14	Issuer call subject to prior supervisory approval	Yes		
15	Optional call date, contingent call dates and redemption amount	10/07/2024	21/08/2024	26/09/2024
		Re	demption at par va	lue
16	Subsequent call dates, if applicable	Quarterly interest payment dates after operational ca		
	Coupons / dividends			
17	Fixed or floating dividend coupon		All floating	
18	Coupon rate and any related index	Australian 90-c	day BBSW rate + 3	00 basis points
19	Existence of a dividend stopper		No	
20	Fully, partially discretionary, or mandatory	Р	artially discretiona	ry
21	Existence of step up or other incentive to redeem	No		
22	Non cumulative or cumulative		Non-cumulative	
23	Convertible or non-convertible	Non-convertible		
30	Write-down feature		No	
35	Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument)			
36	Non-compliant transitional features	No write down or convertible features		



Table 2 Main features of capital instrument: Subordinated notes (continued)

1. Issuer Maitland Mutual Limited

2. Unique Identifier Not Applicable

3. Governing laws of the instrument New South Wales, Australia

	Cub auditrate dinate number			
	Subordinated note number	14		
	Regulatory treatment			
4	Transitional Basel II rules	Tier 2		
5	Post-transitional Basel III rules	Ineligible		
6	Eligible at solo/group/group & solo	Not applicable		
7	Instrument type	Subordinated notes		
8	Amount recognised in Regulatory Capital	\$0.50 M		
9	Par value of instrument	\$0.50 M		
10	Accounting classification	Liability – amortised cost		
11	Original date of issuance	30/09/2019		
12	Perpetual or dated	Dated		
13	Original maturity date	30/09/2029		
14	Issuer call subject to prior supervisory approval	Yes		
15	Optional call date, contingent call dates and redemption amount	30/09/2024		
		Redemption at par value		
16	Subsequent call dates, if applicable	Quarterly interest payment dates after operational call dates		
	Coupons / dividends			
17	Fixed or floating dividend coupon	All floating		
18	Coupon rate and any related index	Australian 90-day BBSW rate + 300 basis points		
19	Existence of a dividend stopper	No		
20	Fully, partially discretionary, or mandatory	Partially discretionary		
21	Existence of step up or other incentive to redeem	No		
22	Non cumulative or cumulative	Non-cumulative		
23	Convertible or non-convertible	Non-convertible		
30	Write-down feature	No		
35	Position in subordination hierarchy in liquidation (specify instrument type immediately senior to instrument)	Unsubordinated creditors		
36	Non-compliant transitional features	No write down or convertible features		



Table 3 Capital Adequacy

	31 Mar 2022	31 Dec 2021
Capital requirements (in terms of risk weighted assets) for:		
Credit risk (excluding securitisation)	409,195,904	397,835,452
Operational risk	36,414,227	36,414,227
Capital ratios as a percentage of risk weighted assets:		
Common equity Tier 1	13.27%	13.29%
Tier 1	13.27%	13.29%
Total capital	14.28%	14.42%

Table 4 Credit Risk

Average exposure 3 months ended

31 Mar 2022 31 Dec 2021 31 Mar 2022 31 Dec 2021

(a) Major types of credit exposure:

Cash	2,383,471	3,230,543	2,571,947	2,836,018
Claims on Australian Governments	9,282,014	11,923,212	11,133,058	11,673,045
Claims on other ADIs	224,584,430	208,867,519	212,668,885	198,174,313
Loans secured by ERMS	697,313,296	688,863,052	690,703,019	682,836,969
Other loans and exposures	115,373,674	112,470,625	112,945,861	113,765,700
Other assets	30,775,588	31,988,286	30,824,113	31,323,719
	1,079,912,473	1,057,343,236	1,060,846,881	1,040,609,765



Table 4 Credit Risk (continued)

3	Months	ended

As at 31 Mar 2022

31 Mar 2022

		Impaired facilities	Past due	Specific provisions	Charges against specific provisions	Bad debts written off
		\$	\$	\$	\$	\$
(b)	By portfolio					
	Lending to residents					
	Owner occupied housing	-	-	-	-	-
	Investor housing	-	-	-	-	-
	Other personal loans	-	19,147	35,813	-	1,812
	Private Corporations	-	-	-	-	-
	Unincorporated businesses	210,445	210,445	210,445	-	_
		210,445	229,592	246,258	-	1,812

		31 Mar 2022	31 Dec 2021
		\$	\$
(c)	General reserve for credit losses		
	Closing Balance	300,000	697,737

Table 5 Securitisation exposures

		31 Mar 2022	31 Dec 2021
		\$	\$
(a)	Exposures securitised during the year	-	-
(b)	On-balance sheet securitisation exposures retained or purchased	-	-
	Off-balance sheet securitisation exposures:		
	Housing loans	2,954,067	3,981,947
	Commercial loans	-	-
		2,954,067	3,981,947
	-		



Table 18 Remuneration

Qualitative disclosures

The Remuneration and Nominations Committee (the Committee) is responsible for overseeing remuneration of senior managers and material risk takers. The Committee is composed of all current members of the Board of Directors.

The Committee's purpose is to assist the Board to fulfil its corporate governance responsibilities regarding:

- Board and Board Committee appointments and inductions
- Selection, appointment, and succession planning of The Mutual Bank's Chief Executive Officer
- Annual reviews of the performance of the full Board, its committees, individual Directors and Chief Executive Officer
- Carrying out the responsibilities outlined in the Board Renewal Policy; and
- The remuneration of all persons whose actions could put The Mutual Bank's financial soundness at risk as defined in the Remuneration Policy.

During the year ended 30 June 2021, The Mutual Bank sought the advice of external consultants McGuirk Management Consultants Pty Ltd to provide Mutual ADI remuneration benchmarking data.

The Board regards the following positions as senior managers whose activities may affect the financial soundness of The Mutual Bank:

	Number employed
Chief Executive Officer	1
Chief Credit Officer	1
Chief Operations Officer	1
Chief Risk Officer	1
Chief Information Officer	1
Chief Financial Officer	1
Compliance Manager	1
Manager – Legal and Compliance	1
Total senior managers	8



The objectives of The Mutual Bank's Remuneration Policy are:

- To be compliant with APS 510
- To encourage behaviour that supports The Mutual Bank's long term financial soundness and risk management framework
- To motivate persons to manage and lead the business successfully and to drive strong longterm organisational growth in line with strategy, business objectives and the management of risk
- In relation to variable or performance-based components of remuneration, to encourage behaviour that supports The Mutual Bank's long term financial soundness and risk management framework
- To ensure that the structure for the remuneration of risk and financial control personnel, including performance-based components if any, does not compromise the independence of these personnel in carrying out their functions
- To provide competitive and reasonable remuneration to attract and retain high calibre employees
- To ensure that the remuneration of staff is kept at an affordable level based on a combination of the employee's performance, The Mutual Bank's ability to continue to operate as a going concern, and wider macroeconomic factors.
- The Remuneration Policy is reviewed by the Board of Directors annually. Changes made during the past year include:
 - o Position titles updated to align with the current organisational structure;
 - o References to employee 'classes' removed; and
 - Provision that allows outstanding contributions by an employee or team to attract a bonus payment at the discretion of the CEO.

The Board approves Strategic Plans and Business Plans (1 year and 3 years), identifying the Key Performance Indicators for The Mutual Bank. The Board assesses and articulates the key risks of The Mutual Bank annually or as required in its Risk Appetite Statement.

The Committee determines the Payments to Risk and Financial Control personnel (as defined in CPS 510). Payments for these personnel do not include a "salary at risk" component.

The Committee, in consultation with the Chief Executive Officer, determines the remuneration of senior managers based on their performance, direct accountability and responsibility for the operational risk management, strategic direction, leadership and decision-making for The Mutual Bank.

The Board of Directors determines the remuneration of the Chief Executive Officer and considers whether any change should be made to the base salary on an annual basis. The Board determines on an annual basis whether a "salary at risk" component will apply and the goals, key risk indicators or benchmarks to apply.

The Mutual Bank does not have a long-term incentive scheme. The Board Remuneration and Nomination Committee, considers the longer-term performance of The Mutual Bank in determining remuneration for Senior Management.



There have not been any significant changes to the nature and type of performance measures over the year ended 30 June 2021.

Non-executive directors do not receive any variable or performance-based remuneration.

Quantitative disclosures

The Remuneration and Nominations Committee met once during the year ended 30 June 2021 and the Board of Directors met twelve times. Members of the Remuneration and Nominations Committee do not receive additional remuneration for their involvement with the committee.

Sixty-four (64) persons received a variable remuneration award during the financial year to the total value of \$83,750. One of those persons was a senior manager.

No guaranteed bonuses were awarded during financial year.

No sign on awards were awarded during the financial year.

One senior manager received a termination payment during the financial year to the value of \$160,746.

There is no outstanding deferred remuneration.

Total value of remuneration awards for senior managers	Unrestricted \$	Deferred \$
Fixed remuneration:		
Cash based	1,888,863	Nil
Shares and share-linked instruments	Nil	Nil
Other	Nil	Nil
Variable remuneration:		
Cash based	2,000	Nil
Shares and share-linked instruments	Nil	Nil
Other	Nil	Nil

The Mutual Bank does not issue any shares or share-lined instruments, so no persons have exposure to implicit or explicit adjustments in its share value.